

**SUMMARY STRATEGIC RISK REGISTER: 2023/24 (as at 7 March 2024)**

| No. | Risk Area  | Corporate Plan | Lead Officer | Raw Score (LxI) | Raw Grade | Residual Score (LxI) | Initial Residual Grade | Current Residual Grade |
|-----|--|----------------|--------------|-----------------|-----------|----------------------|------------------------|------------------------|
| 1   | Delivery of Strategy                             | SO 1,2,3,4     | CE           | 16              | High      | 8                    | Medium                 | Medium                 |
| 2   | Financial Sustainability                         | SO 1,2,3,4     | EDCCS        | 16              | High      | 16                   | Medium                 | High                   |
| 3   | Workforce Capacity                               | SO 4           | EDSI & EDCCS | 16              | High      | 12                   | Medium                 | High                   |
| 4   | Partnership Working                              | SO 1,2,3       | EDSA         | 16              | High      | 8                    | Medium                 | Medium                 |
| 5   | ICT Data Access & Cyber Security                 | Digital Trans  | EDIDT        | 20              | Very High | 12                   | High                   | High                   |
| 6   | Legacy Business Applications                     | Digital Trans  | EDIDT        | 25              | Very High | 15                   | High                   | High                   |
| 7   | Capacity Diverted to Inquiries / Operation Koper | SO 4           | EDSA         | 20              | Very High | 15                   | High                   | High                   |
| 8   | Modern Day Slavery                               | SO 1,2,3       | EDSA & EDSI  | 12              | High      | 9                    | Medium                 | Medium                 |

**SCORING GRID**

|                   |                  |                 |         |            |         |                |
|-------------------|------------------|-----------------|---------|------------|---------|----------------|
| <b>LIKELIHOOD</b> | 5 Almost Certain | 5               | 10      | 15         | 20      | 25             |
|                   | 4 Likely         | 4               | 8       | 12         | 16      | 20             |
|                   | 3 Possible       | 3               | 6       | 9          | 12      | 15             |
|                   | 2 Unlikely       | 2               | 4       | 6          | 8       | 10             |
|                   | 1 Rare           | 1               | 2       | 3          | 4       | 5              |
|                   |                  | 1 Insignificant | 2 Minor | 3 Moderate | 4 Major | 5 Catastrophic |

**IMPACT**

**Black = Very High**

**Red = High**

**Amber = Medium**

**Green = Low**

**White = Very Low**

**Lead Officers**

|       |   |
|-------|---|
| CE    | Chief Executive                                   |
| EDS&A | Executive Director Scrutiny & Assurance           |
| EDCCS | Executive Director Corporate & Customer Services  |
| EDS&I | Executive Director Strategy & Improvement         |
| EDIDT | Executive Director ICT and Digital Transformation |