

SUMMARY RISK REGISTER: 2021/22 (as at 9 September 2021)

No.	Risk Area	Strategic Outcome/ Principle	Lead Officer	Raw Score (LxI)	Raw Grade	Residual Score (LxI)	Initial Residual Grade	Revised Residual Grade
1	Delivery of Strategy	SO 1,2,3	CE	16	High	8	Medium	Medium
2	Financial Sustainability	P 6	EDCCS	16	High	9	Medium	Medium
3	Workforce Capacity	SO 1,2,3	EDSI & EDCCS	16	High	6	Medium	Medium
4	Partnership Working	SO 1,2,3 P 5	EDSA	16	High	8	Medium	Medium
5	ICT Data Access & Cyber Security	P 6	EDIDT	20	Very High	16	High	High
6	Digital Transformation	P 1 to 7	EDIDT	20	Very High	15	High	High
7	Shared Service Governance	P 6	EDCCS	16	High	6	Medium	Medium

SCORING GRID

LIKELIHOOD	5 Almost Certain	5	10	15	20	25
	4 Likely	4	8	12	16	20
	3 Possible	3	6	9	12	15
	2 Unlikely	2	4	6	8	10
	1 Rare	1	2	3	4	5
		1 Insignificant	2 Minor	3 Moderate	4 Major	5 Catastrophic

IMPACT

Black = Very High

Red = High

Amber = Medium

Green = Low

White = Very Low

Lead Officers

- CE Chief Executive
- EDS&A Executive Director Scrutiny & Assurance
- EDCCS Executive Director Corporate & Customer Services
- EDS&I Executive Director Strategy & Improvement
- EDIDT Executive Director ICT and Digital Transformation